# Cuero Independent School District Cuero Junior High

2023-2024 Campus Improvement Plan



### **Mission Statement**

The mission of Cuero JH is to empower all students to reach their potential and become responsible, respectful citizens by teaching an enriched curriculum using all available resources.

Cuero ISD is "Committed to Excellence."

## Vision

Cuero Junior High School strives to inspire and motivate the visionary leader in each student and teacher by creating and fostering a positive and collaborative environment that embraces rigorous and relevant expectations to promote student success in all endeavors.

"It's always a great day to be a Cuero Junior High Gobbler!"

## **Core Beliefs**

CJH believes that all students, regardless of ability, can reach their maximum potential.

CJH believes that our efforts should be focused on supporting teachers in assisting students in transitioning from elementary school to JH, JH to HS, and life beyond school.

CJH believes professionals are life-long learners in pursuit of new skills and ways to apply those skills.

CJH believes that the development of quality and sincere relationships with staff members, who serve as role models for students,

positively impacts long-term student success.

CJH believes that staff and student accomplishments achieved through effort and hard work are valuable and should be celebrated.

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## **Comprehensive Needs Assessment**

#### **Demographics**

#### **Demographics Summary**

For the 2023-2024 school year, Cuero Junior High has a new administrative team (new Principal and Assistant Principal). We have 45 teachers (12 shared with CHS) and 8 paraprofessionals, 53 total staff. The enrollment at CJH is currently increasing and could reach 500+ for the 2023-2024 school year. The Cuero Junior High campus offers students strong core content provided by experienced educators while offering the students a variety of elective courses. All of our teachers meet 'Highly Qualified' status through our District of Innovation.

In 2022-2023, there were about 482 students to close the year (Hispanic/ Latinos were 50.21%, Asian were .83%, Black/African Americans were 7.68%, White/Caucasians were 39.63%, and Two or more races were 1.66%) 6th graders represented 31.54%, 7th graders represented 35.68%, 8th graders represented 32.78%, 46.68% were female students, and 53.32% were male students. 4.15% were LEP students, 67.01% were economically disadvantaged students, 1.24% were military connected students, .62% were in foster care, 8.71% were dyslexic, 53.32 were on free meals, 3.94% were on reduced meals, 3.94% were ESL, 6.64% were GT, 18.67 were SPED, 57.88% were at risk, 4.98% were homeless/ unaccompanied youth, and there were 195 CTE participants.

The campus overall accountability rating was == B

#### **Demographics Strengths**

Attendance at Cuero Junior High has remained steady over the years and most students who start school in Cuero ISD go on to graduate from CHS. In order to keep this trend, the campus will continue to offer the GOAT party at the end of each six weeks. One requirement to attend is no unexcused absences for the six weeks along with no more than 2 tardies and no more than 3 excused absences, pass all classes for that six weeks, and no office referrals. Most families are very happy with our school as indicated by the vast number of transfer requests the campus receives each year. Most families are very happy with our school as indicated by the vast number of transfer requests the campus receives each year. While still a largely rural school district, Cuero is slowly beginning to reflect more diversity in some sub-populations and grade levels. Robotics students at JH are able to begin a consistent connection with a post-secondary pathway to college and a career. The campus also has a new STEM center that will be utilized starting for the 2023-2024 school year. They students are familiar with STEM because of the lab that is on the Hunt campus, this will allow the continuation of STEM knowledge for these students at a higher level with more rigor. They will be able to continue to build on their prior knowledge. This will allow teachers options to extend their lessons by using STEM activities. The teachers will be able to checkout sets of items from the lab or carry their classes as a whole to the lab. The STEM center will also be utilized on occasion by the Library Grant Program on Magical Mondays.

#### **Problem Statements Identifying Demographics Needs**

**Problem Statement 1:** A high percentage of economically disadvantaged students is a significant concern for our campus since studies confirm that families living in poverty are often those with gaps in learning and at-risk of not graduating. Many students start from "behind" and our campus is making efforts to fill in the gaps by offering learning opportunities outside the traditional calendar and hours. **Root Cause:** Generational poverty and a lack of educational materials at home and/or someone who can assist the children with their learning (value of completing schoolwork and advancing to the next grade level).

Cuero Junior High Generated by Plan4Learning.com

#### **Student Achievement**

#### **Student Achievement Summary**

A significant strength in the area of student achievement is the commitment of the faculty/staff at CJH. CJH is committed to high-quality instruction, setting high standards in the classroom, implementing the Teach Like a Champion method, and continuing the use of WICOR (Writing, Inquiry, Collaboration, Organization, and Reading), strategies campus-wide. In addition, the campus provides tutorial opportunities with certified teachers after school Monday-Thursday, computer programs available, a 3 tiered intervention program, and a grading policy that gives students a second chance to demonstrate mastery, when needed.

Administrators and core teachers will also need to attend Lead4ward training and other updates through Region 3 in order to stay abreast of accountability updates and better prepare students to be successful in academic curriculum and on state testing. Since academic success often times goes hand in hand with appropriate student behavior, training for teachers in de-escalation and dealing with volatile students is also a must. Funding for core subject (ELAR, math, science, social studies) PLCs and ESL PLCs is needed in order to ensure vertical alignment, time for discussion regarding the rigor of the STAAR test questions, and to prepare any remaining or new teachers to take and pass the ESL exam so that CJH can better serve our ESL population.

#### **Student Achievement Strengths**

In 2018-2019, Cuero Junior High School "Met Standard" in all areas identified by TEA as well as received the following distinctions:

ELA/Reading Distinction

**Mathematics Distinction** 

Science Distinction

Post-Secondary Readiness Distinction

Comparative/Closing the Gaps Distinction

In 2018-19, Cuero Junior High School received a "B" rating overall and distinction in: Social Studies.

In 2018-19, Cuero Junior High School In all areas except Math and Science outscored the state in the standard approaches grade level.

In 2019-2020 School was shut down due to the Pandemic COVID-19.

2020-2021 not rated

2021-2022 Cuero Junior High School received a "B" rating overall.

2022-2023 Cuero Junior High School received a "B" rating overall.

#### **Problem Statements Identifying Student Achievement Needs**

**Problem Statement 1:** Junior high STAAR Reading scores are an area of concern despite grade level to multiple grade level reading gains using Reading Plus and RTI on the recommended plan during the school year. **Root Cause:** Lack of phonemic awareness No instructional coach in Elar for the past 2 years leaving gaps in curricular alignment

**Problem Statement 2:** The 6th, 7th, and 8th grade STAAR Math scores improved from the previous year but students still need support to continue making strides. **Root Cause:** Gaps in instruction need to continue to be closed for the continued growth that we are currently seeing.

**Problem Statement 3:** 8th grade STAAR Science continues to be an area of concern despite a slight increase in scores for the 2020-2021 school year. This class will now be taught by multiple highly qualified staff both in 7th and 8th grades **Root Cause:** Challenging concepts, lack of student interest, and student apathy continue to be issues.

**Problem Statement 4:** 8th grade STAAR Social Studies continues to be an area of concern **Root Cause:** An enormous amount of detailed information from a lengthy time period and student apathy continue to be issues.

#### **School Culture and Climate**

#### **School Culture and Climate Summary**

An analysis of discipline data does indicate that certain teachers initiate the vast majority of referrals and that many issues could be avoided with better classroom management. Top referral offenses for 2022-2023 were: defiance, tardiness, and class disruptions. The number of referrals from each grade level was about the same.

During the 2022-2023 school year, the Minor Incidents tab in Educator Handbook was used by teachers to document their involvement in handling Level 1 offenses, which lowered the number of referrals. Adequate classroom management and increased parent contacts will contribute to this trend. Information from Capturing Kids' Hearts was shared with the faculty and new procedures were put in place to better manage 6th grade transitions. Building relationships will be key during 2023-2024.

During the 2023-2024 a focus on WICOR and Teach Like a Champion strategies hope to curtail the large number of referrals. We hope that appropriate supervision throughout the campus will benefit teachers and reduce the overall number of referrals.

#### **School Culture and Climate Strengths**

The CJH faculty/staff is a strong, family-oriented group who want what's best for the students of CJH. They strive every day to ensure that a growth mindset remains our central focus. All are committed to being role models for our students and building healthy, professional relationships with our CJH students.

Student Involvement: Student groups active on campus include Band, Choir, Gobbler Ambassadors, Spelling Bee, Sports (basketball, cheer, football, tennis, track, and volleyball), NHS, Student Council, Theatre Arts, and UIL Academics.

#### **Problem Statements Identifying School Culture and Climate Needs**

**Problem Statement 1 (Prioritized):** A small group of students, and their parents, do not value education. **Root Cause:** Multi-generational apathy; parents unwilling to hold their child accountable for their actions; failure to follow the chain of command; sporting events perceived as more important than homework, rest, or school attendance.

**Problem Statement 2:** Too many discipline referrals by a small group of teachers who could have handled these Level 1 infractions in the classroom. **Root Cause:** Poor classroom management; inability to create relationships with students; and PBIS/Capturing Kids' Hearts strategies not fully utilized. Lack of willingness to reach out to families prior to writing office referrals.

#### Staff Quality, Recruitment, and Retention

#### Staff Quality, Recruitment, and Retention Summary

Cuero ISD participated in virtual job fairs to recruit teachers. Job openings were advertised in The Cuero Record, The Victoria Advocate, and on the Cuero ISD, TASA, and TASSP websites. The need to continue these efforts is quite pressing due to the inability to secure enough quality educators and the likelihood that several teachers will be needed in the future since several have indicated they will retire at the end of 2023-2024. Like elsewhere in the state, it has become challenging to find certified secondary core teachers.

New teachers have experienced mentors (department heads) and meet periodically with the principal in order to ensure success. Additionally, teachers new to the profession are mentored through the Region 3 ESC New Teacher Academy. Each teacher is offered a laptop computer and iPad/ Chromebook along with ongoing support from our campus assigned Instructional Technologist. New teachers are also offered guidance from instructional coach. Stipends are given to any teacher who teaches a classes for HS credit, is a teacher in a special education classroom, and in several other high need areas, in order to help attract individuals with those certifications to our secondary schools.

#### Staff Quality, Recruitment, and Retention Strengths

For the 2022-2023 school year there were a total of 28 total core teachers, 21 of the teachers were ESL certified.

The 7 teachers that hadn't passed the test didn't have any ESL students in class.

#### Problem Statements Identifying Staff Quality, Recruitment, and Retention Needs

**Problem Statement 1:** There is a teacher shortage in Texas, especially in rural areas, that directly impacts CJH's ability to hire high quality instructors. **Root Cause:** There are fewer people entering the teaching profession due to low pay, diminishing retirement benefits, and teachers not being seen as professionals.

**Problem Statement 2:** Overall enrollment is at an all time high. Buildings are near capacity especially in common areas such as the cafeteria where students must eat in the foyer between the gym and cafeteria. The gym, storage areas, offices, and meeting rooms are often over-booked. **Root Cause:** Increasing enrollment, continued transfer requests, and budget constraints limit our ability to expand.

#### **Curriculum, Instruction, and Assessment**

#### **Curriculum, Instruction, and Assessment Summary**

The TEKS are documented in lesson plans and are supported through the TEKS Resource System (vertical alignment) as well as supplemental programs (Edgenuity, Reading Plus, Study Island, Khan Academy, Pearson ELAR) coupled with best practices. Assessments include those through Reading Plus, teacher created core content area benchmarks, and reading and math assessments through Renaissance STAR. 7th grade students who are not successful on STAAR Reading in 6th grade are administered the Texas Middle School Fluency Exam during the 1st 6 weeks of 7th grade.

At the start of the 2023-2024 school year reports were ran to see the usage for the extra support programs. Many of them were not utilized so they will be replaced with other programs more suitable for the needs of the students and the teachers lessons.

#### **Curriculum, Instruction, and Assessment Strengths**

Strengths include: use of the TEKS Resource Center for vertical alignment, access to DMAC for benchmarks to inform instruction; maximizing the growth opportunities in vocabulary, comprehension, and fluency available by utilizing the Rise Up Reading Intervention program; access to STEMSCOPES and Gizmos in science; access to Brain Pop and Edgenuity in all classes; offering STAAR review through Mentoring Minds and SummitK12 materials, offering Tier 2 and Tier 3 RtI classes; and customized professional development opportunities for teachers in the summer in order to earn comp days during the school year.

#### Problem Statements Identifying Curriculum, Instruction, and Assessment Needs

**Problem Statement 1:** Low 6th & 7th grade STAAR Math scores **Root Cause:** Transition year for 6th grade students; new and/or inexperienced teachers or teachers with attendance issues; discipline issues in 6th grade; and core teachers not differentiating instruction to adequately meet the needs of students.

#### **Parent and Community Engagement**

#### **Parent and Community Engagement Summary**

Parents, family members, community members, and friends all enjoy the many performances and campus events each year: Schedule Pick-Up/Meet the Teacher; Band Concerts; Choir Concerts; football, volleyball, basketball, cheer, tennis, track, and cross country events; Spelling Bee; UIL Academic Competitions; Investigating Careers events including our annual College & Career Day; Theatre Arts events; Spanish Club events; STUCO sponsored events, NJHS Induction and events; Junior High 5th grade transition event; District Art Show; ELAR presentations in the library.

CJH events are communicated through memos sent home with students, emails, phone calls, parent-teacher conferences, Cuero ISD website, Blackboard Connect, Remind 101. District Facebook, and the Cuero Record.

#### Parent and Community Engagement Strengths

The community is involved with the schools and is definitely supportive and willing to volunteer or make donations when there is a need.

#### **Problem Statements Identifying Parent and Community Engagement Needs**

**Problem Statement 1 (Prioritized):** There is a sharp contrast in parental involvement at the JH level as compared to the elementary years, from a complete lack of parental involvement to parents handling everything for their student. **Root Cause:** For the most part, many students discourage their parents from being involved at their school during the regular school day and some parents are no longer able to assist their child academically as they once could in elementary school.

#### **School Context and Organization**

#### **School Context and Organization Summary**

CJH has an eight period school day plus a brunch and lunch. This schedule enables CJH to schedule small group math and reading RtI classes as well as allows students who cannot, or do not want to eat breakfast before school, to have a chance to eat brunch following first period. Students who pass the STAAR test (Approaches or Better) are able to take multiple elective classes in order to explore subjects of their choice, while those who do not, are scheduled into Math or Reading Improvement classes so that core curriculum gaps can be adequately addressed.

School Safety is a top priority. A buzzer at our front entrance so that the receptionist has control over who enters the building. The front is able to see and communicate with the person requesting entry. Camera footage of the campus is up at all times on the computers of designated staff to better monitor the comings and goings of visitors to maintain safety. The SRO is very visible and works closely with administration to ensure smooth transitions for students between classes, during lunch, before and after-school; assists in maintaining safety at all times; promotes an anti-Bullying campaign; and forms a bond with students to ensure that law enforcement is seen as the heroes they are, willing to risk their lives for the safety of others.

#### **School Context and Organization Strengths**

The Teach Like a Champion Program is being implemented this year. All teachers frame their lessons, post the "I will: We will:" statements, work in the power zone as much as possible, and incorporate WICOR strategies into their lessons. The lesson plan format was slightly redesigned as was the walkthrough form to reflect use of WICOR and Teach Like a Champion verbiage.

Walkthroughs are performed on all teachers on an on-going basis for the purpose of continuous improvement.

The 6 department heads (ELAR, Electives, Math, Science, Social Studies, and Special Education) are strong leaders who work well with administration, teachers, aides, and office staff to ensure good communication and campus planning.

#### **Problem Statements Identifying School Context and Organization Needs**

**Problem Statement 1:** Walkthroughs increased from previous school years, but more are needed to obtain accurate data in order to improve instructional practices campus-wide. **Root Cause:** Discipline issues with the junior high population and numerous changes in administration preventing a seamless transition from 6th to 8th grade.

#### **Technology**

#### **Technology Summary**

CJH has an Instructional Technologist assigned to our campus to support technology needs. All classrooms are equipped with flat panel displays or overhead projectors. 7th and 8th graders have individual Chromebooks and all 6th grade classrooms have class sets. Students also have access to learning apps and online learning opportunities to enhance and/or remediate instruction

#### **Technology Strengths**

In Cuero ISD, there is a distinct focus on 21st Century learning. All teachers have either a laptop and/or computer in their classroom. Wireless connectivity is reliable and allows faculty/staff and students to use Chromebooks anywhere in the school or outside the school for learning activities. Professional development in the area of technology is also offered each summer to teachers who earn comp days for attending. The technology department is knowledgeable, helpful, and ready to assist, as needed.

#### **Problem Statements Identifying Technology Needs**

**Problem Statement 1:** Some lesson plans lack instructional technology integration. **Root Cause:** Ongoing support in this area is lacking due to the technology department's workload.

**Problem Statement 2:** Incoming CJH students are extremely proficient in the use of a cell phone but lack basic skills in using a personal computer for academic purposes. **Root** Cause: Students grew up using cell phones but have not had formal instruction in technology or internet safety.

## **Priority Problem Statements**

**Problem Statement 1**: There is a sharp contrast in parental involvement at the JH level as compared to the elementary years, from a complete lack of parental involvement to parents handling everything for their student.

**Root Cause 1**: For the most part, many students discourage their parents from being involved at their school during the regular school day and some parents are no longer able to assist their child academically as they once could in elementary school.

Problem Statement 1 Areas: Parent and Community Engagement

**Problem Statement 2**: A small group of students, and their parents, do not value education.

**Root Cause 2**: Multi-generational apathy; parents unwilling to hold their child accountable for their actions; failure to follow the chain of command; sporting events perceived as more important than homework, rest, or school attendance.

Problem Statement 2 Areas: School Culture and Climate

## **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

#### **Improvement Planning Data**

• District goals

#### **Accountability Data**

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Accountability Distinction Designations

#### **Student Data: Assessments**

- State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR released test questions
- Student failure and/or retention rates
- Grades that measure student performance based on the TEKS

#### **Student Data: Student Groups**

- Dyslexia data
- Response to Intervention (RtI) student achievement data

#### **Student Data: Behavior and Other Indicators**

- Annual dropout rate data
- · Attendance data
- Discipline records
- Student surveys and/or other feedback
- Class size averages by grade and subject

#### **Employee Data**

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Teacher/Student Ratio
- State certified and high quality staff data
- Campus leadership data
- · Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data

#### Parent/Community Data

• Parent surveys and/or other feedback

#### **Support Systems and Other Data**

• Study of best practices

## Goals

Goal 1: Cuero Junior High School will provide an exemplary instructional program for all students to enhance achievement, access and equity.

**Performance Objective 1:** During the 2022-2023 school year, student performance levels on the STAAR assessments will improve by 5 % in all academic areas overall as compared to the 2021-2022 STAAR scores.

#### **High Priority**

Evaluation Data Sources: STAAR data and feedback from teachers following training

Strategy 1 Details		Rev	iews	
Strategy 1: A comprehensive needs assessment will be conducted by the Campus Site-Based Committee (which includes		Formative		Summative
parents, business representatives, community members and school staff) to identify educational strengths and weaknesses in student performance, school culture and climate, staff quality, curriculum and instruction, family and community	Nov	Jan	Mar	June
involvement, school context and organization and technology.				
Staff Responsible for Monitoring: Campus Principal	40%			
Title I:				
2.6, 4.1, 4.2				
- TEA Priorities:				
Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career				
and college, Improve low-performing schools				
- ESF Levers:				
Lever 1: Strong School Leadership and Planning, Lever 3: Positive School Culture, Lever 5: Effective Instruction				

Strategy 2 Details		Rev	views	
Strategy 2: Meet in grade level and core subject team meetings to disaggregate formal and informal assessment data and		Formative		Summative
use the data to inform instruction and develop plans to impact student learning through differentiated instructional techniques shared by the group.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: 1. Implementation is measured by staff attendance sign-in rosters, meeting agendas, and notes/minutes of each meeting.  2. Impact is measured by benchmark and STAAR scores in all reporting categories, including special education.	40%			
<b>Staff Responsible for Monitoring:</b> Leader: Asst. Superintendent of Curriculum & Instruction, Principal, Asst. Principal, Department Heads, Interventionists, and core subject Teachers				
Title I: 2.4, 2.6				
Strategy 3 Details		Rev	iews	•
Strategy 3: To strengthen the core academic program and provide opportunities for all children to meet the challenging		Formative		
State academic standards, aligned curriculum and instruction will be utilized in all core subjects with resources from TEKS Resource Cooperative, Region 3 ESC training, and Region 4 workbooks and textbooks.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: 1. Implementation is measured by teacher walkthrough data, Power-walks and conversations and/or reflections about this data, observations, and student assessment data.  2. Impact is measured by an increase in state assessment passing rates for all students.  Staff Responsible for Monitoring: Leader: Reading and Math Interventionists & Department Heads	40%			
Others Involved: Principal, Asst. Principal, Core Teachers				
Title I: 2.4				
Strategy 4 Details		Rev	iews	
Strategy 4: To provide more in-depth, quality learning time, after school tutoring in small group sessions or one-on-one		Formative		Summative
sessions will be offered.  Strategy's Expected Result/Impact: Implementation will be measured by sign-in sheets from the tutorials and an	Nov	Jan	Mar	June
increased passing percentage each six weeks.	40%			
Staff Responsible for Monitoring: Leader: Classroom Teachers	40%			
Others Involved: Department Heads, Counselor, Asst. Principal, Principal				
Title I: 2.4, 2.5, 2.6				

Strategy 5 Details		Rev	iews	
Strategy 5: Use internet-based programs in order to help address and improve student achievement:		Formative		Summative
Edgenuity Explore Learning Gizmos Reading Plus Renaissance STAR Reading & Math Stem Scopes Study Island Strategy's Expected Result/Impact: Implementation will be measured by the number of students utilizing the internet-based programs and after ascertaining student growth based on data obtained from these programs. Staff Responsible for Monitoring: Leader: Classroom Teachers Others Involved: Department Heads, Asst. Principal, Principal  Title I: 2.5, 2.6 - TEA Priorities:	Nov 40%	Jan	Mar	June
Build a foundation of reading and math  Strategy 6 Details			iews	
<b>Strategy 6:</b> Provide teachers with the opportunity to attend professional development for at least 4 days during the summer (earning them 4 comp days) so that there is a decrease in the number of instructional days lost for training. The professional development will be focused and based on teacher need with the purpose of improved instruction and increased student achievement.	Nov	Formative Jan	Mar	Summative June
Training's include:	30%			
Art Ed Now Online Conference				
Art Institute				
AVID Critical Reading				
AVID Critical Writing				
AVID Math				
AVID Summer Institute				
CAMT				
CPI Update				

Coaching School		
Deep Space Art Training		
ESL Training		
GT Initial Training		
GT Update		
NCA Cheer Camp		
New Teacher Orientation		
Region 3 ESC/Digging Deeper		
Region 3 ESC Lead4ward		
Region 3 ESC Spec Ed. Updates		
Region 3 ESC AASL Best Websites & Apps for Learning		
Tech/Online		
Tech/Pearson Tech/R3 Grant Writing		
TMEA		
Texas Bandmaster		
VTAT		
We Teach CS Summit		
<b>TEA Priorities:</b> Recruit, support, retain teachers and principals, Build a foundation of reading and math, Connect high school to career and college, Improve low-performing schools		

Strategy 7 Details		Reviews		
Strategy 7: Extended year services will be offered to meet the needs of at-risk students.		Formative		
Staff Responsible for Monitoring: Campus Principal and Technology	Nov	Nov Jan Mar		
TEA Priorities: Improve low-performing schools - Additional Targeted Support Strategy	N/A	×	X	
No Progress Continue/Modify	X Discon	tinue		

Goal 1: Cuero Junior High School will provide an exemplary instructional program for all students to enhance achievement, access and equity.

Performance Objective 2: Ensure that instruction and content is aligned both horizontally and vertically.

Strategy 1 Details	Reviews			
Strategy 1: Staff can attend professional development tailored to fit their individual needs.		Formative		
TEA Priorities:	Nov	Jan	Mar	June
Recruit, support, retain teachers and principals	30%			
No Progress Continue/Modify	X Discon	tinue		

**Goal 2:** Safe and Optimal Environment: Cuero Junior High School will meet the safety and security needs of students and staff including the teaching of positive school-wide behavior to further 21st century learning skills implementation.

**Performance Objective 1:** In response to state and federal improvement planning requirements not addressed elsewhere in this plan, CJH will be 100% compliant by implementing the following strategies.

**Evaluation Data Sources:** These strategies have been identified as low priority strategies for this school year. An analysis of implementation, impact, and current data will be evaluated at year's end to determine any priority status changes.

Strategy 1 Details		Rev	iews	
Strategy 1: CJH will follow board policy FFH (Local) Freedom from Discrimination, Harassment, and Retaliation. (See		Formative		Summative
policy provided in the addendum to this plan.) Discussions with staff will ensure their understanding of age-appropriate expectations for dating violence, bullying, etc	Nov	Jan	Mar	June
CJH will follow board policy FFG Notice of Employee Responsibilities for Reporting Child Abuse and Neglect. All faculty/staff will receive access to an electronic copy of this policy at the beginning of the school year.  Strategy's Expected Result/Impact: 1. Implementation will be measured by faculty/staff online training quiz results and feedback as well as in faculty meeting follow-up discussion.  2. Impact will be measured by a decrease in campus incident reports.  Staff Responsible for Monitoring: Leader: EduHero, Counselor  Others Involved: Principal, Asst. Principal	100%	100%	100%	
Strategy 2 Details		Rev Formative	iews	C
<b>Strategy 2:</b> During the campus registration process, CJH will carefully evaluate the needs of all students to ensure that appropriate services, programs, and resources can be quickly provided. This focus includes migrant, homeless, dyslexia, special education, GT, RtI, pregnancy-related services, and services for any other identified need.	Nov	Jan	Mar	Summative June
Identify, address, and meet the needs of homeless and foster care students to increase attendance and to support academic needs in order to increase student achievement.	100%	100%	100%	
Strategy's Expected Result/Impact: 1. Implementation will be measured by meeting notes from summer planning sessions regarding registration.  2. Impact will be measured by an accurate registration process for new and returning students.				
Staff Responsible for Monitoring: Leader: Principal, Asst. Principal, Counselor				
Others Involved: Secretary/Registrar, Nursing Staff, PEIMS Personnel, At-Risk Coordinator, Student Services				

Strategy 3 Details		Rev	riews	
Strategy 3: In collaboration with the district, CJH will provide training for regular education teachers for TBSI relating to		Formative		Summative
instruction of students with disabilities.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: 1. Implementation will be measured by Faculty/Staff meeting sign-in sheet. 2. Impact will be measured by teacher reflections submitted regarding their learning about the TBSI framework.  Staff Responsible for Monitoring: Leader: Special Education Department Head	100%	100%	100%	
Staff Responsible for Monitoring: Leader: Special Education Department Head				
Others Involved: Counselor, Special Education Faculty/Staff and Department Heads				
Strategy 4 Details		Rev	iews	
Strategy 4: CJH will provide students with age appropriate information to prepare them for choices throughout high school	Formative			Summative
and for college/technical courses including admission, financial aid, grants, and other scholarship opportunities through school-wide efforts and by offering 7th and 8th grade College and Career Readiness elective classes fueled by the AVID	Nov	Jan	Mar	June
curriculum	N/A			
Strategy's Expected Result/Impact: 1. Implementation will be measured by the degree to which our campus becomes college focused: college/career oriented hallways, AVID Corner, and college visits.  2. Impact will be measured by results of Xello, the construction of PGPs prior to the start of the 8th grade, and student interest in post-secondary pathways.				
Staff Responsible for Monitoring: Lead: Counselor, Principal, At-Risk Coordinator/AVID Site Coordinator				
Others Involved: Asst. Principal, AVID Site Team, Core Teachers				
TEA Priorities:				
Connect high school to career and college				
Strategy 5 Details		Rev	iews	•
Strategy 5: CJH will follow board policy FFI (Local) Student Welfare-Freedom from Bullying. Faculty/Staff will be		Formative		Summative
trained on recognizing bullying, signs of bullying, and suicide prevention during the first four weeks of school.	Nov	Jan	Mar	June
<ul> <li>Strategy's Expected Result/Impact: 1. Implementation will be measured by EduHero bullying training completion, quiz results, and Faculty/Staff meeting follow-up.</li> <li>2. Impact will be measured by bullying being appropriately addressed by Faculty/Staff and EOY survey results in regard to campus climate.</li> <li>Staff Responsible for Monitoring: Leader: Principal, Counselor, Secretary/Registrar</li> </ul>	40%			

Strategy 6 Details		Rev	riews		
Strategy 6: CJH will continue to implement PBIS strategies.		Formative			
Strategy's Expected Result/Impact: 1. Implementation will be measured by teacher participation in the program each 6 weeks.  2. Impact will be measured by discipline data and school climate.  Staff Responsible for Monitoring: Leader: Principal, Asst. Principal, Counselor, At-Risk Coordinator  Others Involved: Classroom Teachers and Support Staff	Nov 40%	Jan	Mar	June	
Strategy 7 Details		Rev	iews		
egy 7: When necessary, students with severe discipline problems will be assigned to the Disciplinary Alternative		Formative			
Education Center in order to receive more individualized help with self-control.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Campus Principal and Dean of Students  ESF Levers: Lever 3: Positive School Culture	40%				
Strategy 8 Details		Rev	iews		
Strategy 8: Cuero Junior High will provide for a safe and secure school environment where staff are prepared to address		Formative		Summative	
any threats to the learning environment.	Nov	Jan	Mar	June	
Strategy's Expected Result/Impact: Positive school culture free from interruptions Staff Responsible for Monitoring: Administration team  ESF Levers: Lever 3: Positive School Culture	40%				
No Progress Accomplished Continue/Modify	X Discon	tinue		•	

**Goal 2:** Safe and Optimal Environment: Cuero Junior High School will meet the safety and security needs of students and staff including the teaching of positive school-wide behavior to further 21st century learning skills implementation.

Performance Objective 2: Increase the layers of protection at CJH by competing a safety audit.

Evaluation Data Sources: Safety audit conducted by CISD team. Addition of magnetic strips, panic bars and any additional cameras as needed.

**Goal 3:** Parent/Family and Community Engagement: Cuero Junior High School will build positive relationships and collaboration among parents, community, and staff.

**Performance Objective 1:** CJHS will foster parental involvement.

**Evaluation Data Sources:** EOY Surveys

Strategy 1 Details		Rev	views				
Strategy 1: CJHS teachers will keep a parent contact log for each 6 weeks to document positive outreach and concerns		Formative		Summative			
communicated to parents.	Nov	Jan	Mar	June			
Strategy's Expected Result/Impact: Implementation will be measured by the number of parent contacts each 6 weeks.  Staff Responsible for Monitoring: Leader: At-Risk Coordinator and Principal	40%						
Others Involved: Classroom Teachers							
Strategy 2 Details	Reviews			Reviews			•
Strategy 2: CJHS will hold events to promote parent involvement prior to and during the school year such as Schedule	Formative			Summative			
rick-Up/Meet the Teacher, Band Concerts, Choir Concerts, Art Exhibits, Athletic Events, and Let's TACO-BOUT JH 5th rade transition night.	Nov	Jan	Mar	June			
Strategy's Expected Result/Impact: Implementation will be measured by sign-in sheets and attendance at these events.	40%						
Staff Responsible for Monitoring: Leader: Principal and Asst. Principal							
Others Involved: Classroom Teachers							
Strategy 3 Details		Rev	views				
Strategy 3: Utilize the Cuero ISD Student Services Department for home visits/assist with parent contact.		Formative		Summative			
Strategy's Expected Result/Impact: Implementation will be measured by the number of parent contacts Student Services makes on behalf of the school.	Nov	Jan	Mar	June			
Staff Responsible for Monitoring: Leader: Principal	40%						
Others Involved: Student Services personnel	10.0						

Strategy 4 Details		Rev	iews		
rategy 4: Utilize community organizations and programs to address bullying, harassment, and dating violence.  Strategy's Expected Result/Impact: Implementation will be measured by the number of bullying, harassment, and		Formative		Summative	
Strategy's Expected Result/Impact: Implementation will be measured by the number of bullying, harassment, and date violence incidents.	Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Leader: District Staff, EduHero, Counselor, Administration	40%				
Others Involved: Teachers and Staff					
Strategy 5 Details		Rev	views		
Strategy 5: Provide opportunities for parent involvement and training.		Formative		Summative	
Example: Parental Involvement Conference	Nov	Jan	Mar	June	
Develop and distribute Parent and Family Engagement Policy and offer parent involvement meetings in the Fall and Spring Semesters.	40%				
<b>Strategy's Expected Result/Impact:</b> Implementation will be measured by attendance at parental involvement activities.					
Staff Responsible for Monitoring: Leader: District Staff, Principal, Student Services personnel					
Others Involved: Classroom teachers					
Strategy 6 Details		Rev	views		
Strategy 6: Parents will have online access to their child's grades and attendance.		Formative		Summative	
Staff Responsible for Monitoring: Campus Principal and Technology	Nov	Jan	Mar	June	
	100%	100%	100%		
Strategy 7 Details		Reviews			
Strategy 7: Parents will be invited to be an integral members on campus committees including the campus site-based	Formative			Summative	
committee.  Staff Responsible for Monitoring: Campus Principal	Nov	Jan	Mar	June	
Enter and post transport to the state of the	40%				
No Progress Accomplished Continue/Modify	X Discor	ntinue	•	•	

Goal 4: Recruit and Retain Highly Qualified Staff: Positions at Cuero Junior High School will be filled with highly qualified (certified) teachers and staff.

Performance Objective 1: Cuero Junior High School will follow district policy for recruiting and retaining highly qualified staff who meet ESSA guidelines.

Evaluation Data Sources: Teacher turnover rate and the number of applicants who apply with Cuero ISD

Strategy 1 Details		Rev	iews	
Strategy 1: CJHS will participate in local job fairs.		Formative		Summative
<ul> <li>Strategy's Expected Result/Impact: Implementation will be measured by the number of active applications with current vacancies filled prior to contract deadlines.</li> <li>Staff Responsible for Monitoring: Leader: Principal or Designee</li> </ul>	Nov	Jan	Mar	June
TEA Priorities: Recruit, support, retain teachers and principals	40%			
Strategy 2 Details		Rev	iews	
<b>Strategy 2:</b> CJHS will assign mentors to new teachers (department heads) and enroll teachers who are new to the profession in the New Teacher Academy offered by Region 3 ESC.	NT.	Formative	2.5	Summative
Strategy's Expected Result/Impact: Implementation will be measured by a decreased teacher turn-over rate and sign-in sheets. Staff Responsible for Monitoring: Leaders: Principal and At-Risk Coordinator	Nov 40%	Jan	Mar	June
Others Involved: Mentors and Mentees				
TEA Priorities: Recruit, support, retain teachers and principals				
No Progress Accomplished — Continue/Modify	X Discon	tinue	•	•

Goal 4: Recruit and Retain Highly Qualified Staff: Positions at Cuero Junior High School will be filled with highly qualified (certified) teachers and staff.

**Performance Objective 2:** Allow CJH staff to attend high quality professional development via Region III, AVID or other professional development tailored to their success.

**Evaluation Data Sources:** Successful completion of PD via coursework or certificates.

**Performance Objective 1:** Create an AVID College & Career Readiness Student Area/AVID Counselor's Corner for school-wide use in a high-traffic area of campus.

Strategy 1 Details		Rev	iews	
Strategy 1: In coordination with the AVID teachers, a student area will be created that showcases vital information for		Formative		Summative
school success as well as post secondary opportunities.	Nov	Jan	Mar	June
<ul> <li>Strategy's Expected Result/Impact: Creation of a school-wide AVID student and parent area that is rich in literature about how to overcome issues facing students and parents today as well as a plethora of information about post-secondary opportunities.</li> <li>Staff Responsible for Monitoring: Principal, Counselor, AVID Site Coordinator</li> </ul>	×	×	×	
TEA Priorities:				
Connect high school to career and college				
- ESF Levers:				
Lever 3: Positive School Culture  Funding Sources: - Title V, Part B				
No Progress Accomplished — Continue/Modify	X Discon	tinue		•

**Performance Objective 2:** Expand from 4 sections of AVID/Preteen Leadership in 2020-2021 to 5 sections in the 2021-2022 school year.

**Performance Objective 3:** Recruit and schedule guest speakers for all AVID elective class sections that represent a cross-section of careers and college experiences. Recruit and schedule a campus-wide College and Career Day for all students so that they can rotate through a plethora of sessions for further exposure to careers and college experiences. These will be scheduled virtually and in person in the 2021-2022 school year.

**Performance Objective 4:** Schedule in school and optional Saturday tours of colleges and post-secondary expos to expose students to college and work related opportunities available. These will be virtual opportunities.

## **State Compensatory**

#### **Budget for Cuero Junior High**

**Total SCE Funds:** \$227,650.00 **Total FTEs Funded by SCE:** 3.85

**Brief Description of SCE Services and/or Programs** 

The SCE services and programs are designed to supplement the regular education program for students identified as at risk of dropping out of school. The purpose is to increase the academic achievement and reduce the dropout rate of these students. As a goal, the SCE program seeks to provide a challenging and meaningful instructional program to close the achievement gap between children at risk of dropping out of school. Services and programs include extended day and remedial instruction during the school year and summer for students who did not perform satisfactorily on a readiness level or assessment, alternative education programs, credit recovery programs, attendance officer, and other supplemental services and programs as needed to assist students who are considered at-risk and meet at least one of the 15 SCE criteria.

#### **Personnel for Cuero Junior High**

<u>Name</u>	<u>Position</u>	<u>FTE</u>
Amanda Jaeger	Teacher	0.43
Ashley Helweg	Teacher	0.14
Bonnie Nall	Teacher	0.29
Deborah Bordovsky	Teacher	0.14
Donna Parr	Teacher	0.57
Hannah Smith	Teacher	0.14
Jennifer Netardus	Teacher	0.57
Jessica Wyatt	Teacher	0.86
Karen Heinold	Teacher	0.14
Kenna Oates	Teacher	0.14
Stephanie Dickens	Teacher	0.43

## Title I

#### 1.1: Comprehensive Needs Assessment

In CIP

#### 2.1: Campus Improvement Plan developed with appropriate stakeholders

Completed on October 9th.

#### 2.2: Regular monitoring and revision

At monthly intervals.

#### 2.3: Available to parents and community in an understandable format and language

Yes and completed October 9th. Approved by board action October 23rd.

#### 2.4: Opportunities for all children to meet State standards

Yes all children taught using state approved curriculum and TEKS.

#### 2.5: Increased learning time and well-rounded education

Tutorials and interventions have been ongoing since the beginning of the school year.

#### 2.6: Address needs of all students, particularly at-risk

All at-risk students have been identified and receiving service as needed.

#### 4.1: Develop and distribute Parent and Family Engagement Policy

Parent and family engagement completed on October 9th.

#### 4.2: Offer flexible number of parent involvement meetings

Parents may meet with staff at their convenience via phone call, online platforms (ZOOM, Google meets), or face to face.

# **Campus Performance Objectives Committee**

Committee Role	Name	Position
Classroom Teacher	Carrie Parkinson	Teacher
Parent	Courtney Kubesch	Parent
Administrator	Jaime Dyer	Principal
Classroom Teacher	Shelley Connelly	Teacher
Classroom Teacher	Susan Moore	Teacher
Classroom Teacher	Bonnie Nall	Teacher
Classroom Teacher	Jessica Wyatt	Teacher
Classroom Teacher	Donna Parr	Teacher
Classroom Teacher	Kay Thigpen	Teacher
Classroom Teacher	Sheri Gannon	Teacher
Classroom Teacher	Debbie Bordovsky	Teacher
Classroom Teacher	Pamela Zimmerman	Teacher
Parent	Kristi Hobbs	Parent
Paraprofessional	Lauren Morton	Paraprofessional
Community Representative	Natalie Carson	Community Member
Community Representative	Bethany Hobbs	Community Member
Business Representative	Mary Jane Henson	Business Representative
Business Representative	Kassie Rath	Business Representative

# **Campus Funding Summary**

			Title V, Part B		
Goal	Objective	Strategy	Resources Needed	Account Code	Amount
5	1	1			\$0.00
				Sub-Total	\$0.00

# **Addendums**



Cuero Junior High School CPOC Meeting October 9, 2023 Time: 5:00 p.m. CJH Room 207

Sign In Sheet

PRINT NAME	SIGNATURE
Jessica Wyatt	Donatt
Carrie Parkinson	Can Palia
Sheri Gannon	Sannon
Kassie Roth	Kassie Roth
Courtney Kubesch	Courtney Kulresch
Natalie Carson	Nataire Carson
Bethany Hobbs	Beerany tebbs
Many Jane Henson	May Jac H
Susan Moore	Dun Man
Kay Thigpen	day-Tuga
Lauren Morton	Lan M. Hor
Debbie Bridrysky	
MAM Zimmerman	Wan Sam er man
Shelley Connetly	Sulle Conu Oc
1	

Agenda:

Review the Campus Improvement Plan (CIP)

MATH

**Current 6th Graders** 

Year	Did Not Meet	Approaches	Meets	Masters
2021-2022				With the common the common that the common thas the common that the common that the common that the common tha
Grade 4	42%	29%	15%	14%
2022-2023			And the second of the second o	
Grade 5	29%	31%	23%	17%
2023-2024				
Grade 6				
		,		

MATH

Year	Did Not Meet	Annroaches	Moote	
2021-2022				imascis
Grade 5	21%	35%	16%	28%
2022-2023			The second process of the company was a second to the seco	The second section of the sect
Grade 6	24%	42%	27%	7%
2023-2024				The Control of the Co
Grade 7				

MATH

**Current 8th Graders** 

Year 2021-2022	Did Not Meet	Approaches	Meets	
2021-2022				
Grade 6	27%	38%	28%	
		-		
2022-2023			Prof. (1980) is a proprieta and the second second	200 Sept. 1995
Grade 7	32%	33%	27%	
2023-2024			The second of the second secon	
Grade 8				

READING **Current 6th Graders** 

2023-2024 Grade 6	2022-2023 Grade 5	2021-2022 Grade 4	Year
	29%	33%	Did Not Meet
	28%	23%	Approaches
	25%	21%	Meets
	18%	21%	Wasters *

READING		<b>Current 7th Graders</b>	<b>U</b>
Year	Did Not Meet	Approaches	Meets
2021-2022			
Grade 5	20%	18%	20%
2022-2023			
Grade 6	23%	27%	33%

17%

43%

2023-2024 Grade 7

READING

READING		Current 8th Graders	(A	
Year	Did Not Meet	Approaches	Meets	Wasters
2021-2022				
Grade 6	31%	27%	13%	28%
2022-2023				And the second of the second o
Grade 7	22%	24%	33%	21%
2023-2024			Const. The state of the state o	
Grade 8				